

Row Ref	GROWTH, ENVIRONMENT & TRANSPORT						
	Appendix 3 - CAPITAL INVESTMENT PLANS 2017-18 TO 2019-20 BY YEAR						
			Three Year Budget	Cash Limits			
				2017-18	2018-19	2019-20	Later Years
			£'000	£'000	£'000	£'000	£'000
	Rolling Programmes	Description of Project					
1	<i>Country Parks Access and Development</i>	Improvements and adaptations to country parks	243	123	60	60	
2	<i>Public Rights of Way</i>	Structural improvements of public rights of way	2,505	835	835	835	
3	<i>Public Sports Facilities Improvement - Capital Grant</i>	Capital grants for the new provision/refurbishment of sports facilities and projects in the community	300	100	100	100	
4	<i>Village Halls and Community Centres - Capital Grants</i>	Capital Grants for improvements and adaptations to village halls and community centres	400	200	100	100	
5	<i>Highway Major Enhancement / Other Capital Enhancement / Bridge Assessment and Strengthening*</i>	Maintaining Kent's roads	79,120	29,371	24,874	24,875	
6	<i>Integrated Transport Schemes under £1 million*</i>	Improvements to road safety	9,300	3,100	3,100	3,100	
7	Major Schemes - Preliminary Design Fees	Preliminary design of new roads	680	680			
8	Land compensation and Part 1 claims arising from completed projects	Land compensation part 1 claims	53	43	10		
9	Total Rolling Programmes		92,601	34,452	29,079	29,070	0

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					2017-18 £'000	2018-19 £'000	2019-20 £'000	Later Years £'000
	Individual Projects	Description of Project						
1	Coroners	Co-location of the Kent Coroners Service and Medical Examiners Service	3,977		3,977			
2	<i>Jasmin Vardimon</i>	To provide access and accommodation for creative industries including the Jasmin Vardimon Dance Company	5,991	155	2,964	2,787	85	
3	Herne Bay Library Plus	Project in partnership with Canterbury City Council to maximise the utilisation of an existing building. The project will also address long-term building issues.	251	1	250			
4	<i>Tunbridge Wells Cultural Hub</i>	Development of a cultural and learning hub in partnership with Tunbridge Wells Borough Council	2,470	225	1,245	1,000		
5	<i>Broadband Contract 2 (formerly Superfast Extension Programme)</i>	To extend the reach of superfast broadband so that 95% of homes and businesses can access superfast broadband by the end of 2017	11,200	6,172	5,028			
6	Folkestone Heritage Quarter	Public realm improvement works to Folkestone Old Town	1,465	1,335	130			
7	Kent Empty Property Initiative - No Use Empty (NUE)	The NUE Programme brings long term empty properties including commercial buildings and vacant sites back into use as quality housing accommodation including an affordable homes project part funded by HCA through the provision of short term secured loans	20,838	16,013	3,220	470	522	613
8	No Use Empty - Rented Affordable Homes	To expand the existing Empty Property Initiative offer to return large family-sized empty properties back into use as affordable rented homes	3,216	1,608			1,538	70
9	No Use Empty - Rented Affordable Homes Extension	A continuation of the existing No Use Empty Rented Affordable Homes offer to return large family sized empty properties back into use as affordable rented homes	818	409				409

DRAFT AND CONFIDENTIAL

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					2017-18 £'000	2018-19 £'000	2019-20 £'000	Later Years £'000
	Individual Projects	Description of Project						
1	Kent & Medway Business Fund	New fund using recycled receipts from Regional Growth Fund, TIGER and Escalate	39,871	7,055	7,724	8,307	7,292	9,493
2	<i>Turner</i>	To extend and refurbish to make the building function more efficiently to service the high levels of visitor numbers	6,000		200	1,750	4,050	
3	Discovery Park Enterprise Zone	Capital works to support business growth at Discovery Park, Sandwich	5,300	3,400	1,900			
4	Workspace Kent	Establishment of additional incubator and other business workspace	2,174	1,437	295	147	147	148
5	Innovation Investment Initiative (i3) (Kent & Medway Growth Hub)	Provision of loans to small and medium enterprises with the potential for innovation and growth, helping them to improve their productivity and create jobs	6,000	2,000	1,000	1,000	1,000	1,000
6	Energy and Water Efficiency Investment Fund - External	Energy Efficiency works	2,312	1,879	142	102	75	114
7	Energy Reduction and Water Efficiency Investment - KCC	Energy Efficiency works	2,005	1,726	74	65	48	92
8	LED Conversion	Upgrading street lights to more energy efficient LED laterns & implementation of Central Monitoring System	40,000	16,708	12,164	10,455	673	
9	<i>Thanet Parkway</i>	Construction of Thanet Parkway Railway Station to enhance rail access in east Kent and act as a catalyst for economic and housing growth	21,420	805	550	1,566	18,319	180
10	East Kent Access Phase 2 - Major Road Scheme	Construction of East Kent Access Road	85,425	84,685	424	316		
11	<i>Kent Thameside Strategic Transport Programme</i>	Strategic highway improvement in Dartford & Gravesham	53,406	673	2,289	7,739	7,528	35,177
12	<i>A226 St Clements Way</i>	Road Improvement scheme	6,903	1,059	1,094	4,248	502	
13	Rathmore Road Link	Road Improvement scheme	9,500	5,936	2,258	156	1,150	

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					2017-18 £'000	2018-19 £'000	2019-20 £'000	Later Years £'000
	Individual Projects	Description of Project						
1	<i>Kent Strategic Congestion management programme across growth areas</i>	Package of measures to reduce congestion and carbon footprint	4,800	1,598	802	800	800	800
2	<i>Sustainable access to Education & employment</i>	Targeted improvements to Public Rights of Way	1,288	331	357	200	200	200
3	Tonbridge town centre regeneration	Town centre improvements	2,700	2,852	-152			
4	Kent Thameside LSTF - Integrated door-to-door journeys	Package of measures to reduce congestion	4,500	2,900	500	400	400	300
5	Maidstone Integrated Transport		11,850	718	3,862	2,835	3,285	1,150
6	Kent Sustainable interventions programme for	Highway improvements	2,967	675	792	500	500	500
7	Sturry Road Landfill Site	Replacement of water treatment plant	192		192			
8	Marsh Million	Fund to support economic growth on Romney Marsh to develop new jobs and business opportunities following the decommissioning of Dungeness Power Station	1,383	903	188	79	75	138
9	<i>Duke of York Roundabout</i> [^]	To increase capacity by changing the layout of the roundabout	4,414	20	292	965	2,494	643
10	<i>Paddock Wood Junction Improvements</i> [^]	locations to support housing delivery at Paddock Wood	3,949	0	340	412	2,946	251
11	<i>Medway Flood Storage Area</i> [^]	To provide flood defences for the River Medway, including property level resilience for Yalding and the surrounding area, increasing the capacity of Leigh Flood Storage area and to support the LGF3 bid for funds to support flood defences for Hildenborough and East Peckham.	4,000					4,000

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	Individual Projects	Description of Project						
1	<i>Dartford Town Centre</i> [^]	A package of works to improve economic performance of Dartford Town Centre	12,000	450	675	3,900	3,525	3,450
2	<i>A2500 Lower Road Improvements</i> [^]	Junction improvements to increase capacity	1,805		387	1,321	53	44
3	<i>A2 Off Slip Wincheap, Canterbury</i> [^]	To deliver an off-slip in the coastbound direction	8,800	216	537	989	3,439	3,619
4	<i>Ashford Town Centre Transformation</i> [^]	To provide the framework for the transformational large scale regeneration and development of Ashford Town Centre	1,934		965	969		
5	<i>Woodsgate Corner</i> [^]	A roundabout scheme to replace a signalised junction	2,598		184	448	1,857	109
6	<i>Westwood Relief Strategy</i> [^]	Improvements to the central roundabout to reduce congestion	5,900		2,000	3,900		
7	Southborough Hub**	Reprovision of library within new Southborough Hub	1,410	1,410				
8	<i>Orchard Way Railway bridge, Ashford</i>	Strategic highway improvement	15,000					15,000
9	<i>A228 Colts Hill Strategic Link - Road Scheme</i>	Construction of bypass	25,000					25,000
10	<i>South East Maidstone Strategic Link - Road Scheme</i>	Construction of bypass	35,000					35,000
11	Total Individual Projects		649,989	268,550	69,148	69,944	92,797	149,550
12	Directorate Total		742,590	268,550	103,600	99,023	121,867	149,550
<p><i>Italic font:</i> these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.</p> <p>* Estimated allocations have been included for 2019-20.</p> <p>** Full business case to come forward in due course</p> <p>[^] Dependent on LGF3 allocations</p>								

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		Total Cost of Scheme	Prior Years Spend	Cash Limits			
				2017-18	2018-19	2019-20	Later Years
		£'000	£'000	£'000	£'000	£'000	£'000
	Funded by:						
	Borrowing	57,912	28,012	24,218	13,545	12,922	-20,785
	Grants	379,337	188,229	53,478	63,258	66,951	7,421
	Developer Contributions	149,739	7,621	6,671	4,758	18,058	112,631
	Other External Funding	72,721	16,438	3,636	4,742	12,725	35,180
	Revenue and Renewals	5,499	3,721	1,235	186	142	215
	Capital Receipts	5,964	4,695	2,459	1,260	0	-2,450
	Recycling of Loan Repayments	71,418	19,834	11,903	11,274	11,069	17,338
	Total:	742,590	268,550	103,600	99,023	121,867	149,550

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		2017-20 Funded By:										
		Three Year Budget	Borrowing	Grants	Dev Contrs	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2017-20		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
ROLLING PROGRAMMES												
1	Country Parks Access and Development	243	60					183		243		
2	Public Rights of Way	2,505	0	2,505						2,505		
3	Public Sports Facilities Improvement - Capital Grant	300	200					100		300		
4	Village Halls and Community Centres - Capital Grants	400	300					100		400		
5	Highway Major Enhancement / Other Capital Enhancement / Bridge Assessment and Strengthening*	79,120		79,120						79,120		
6	Integrated Transport Schemes under £1 million*	9,300		9,300						9,300		
7	Major Schemes - Preliminary Design Fees	680	330	350						680		
8	Land compensation and Part 1 claims arising from completed projects	53			53					53		
9	Total Rolling Programmes	92,601	890	91,275	53	0	0	383	0	92,601		
		Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Contrs	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2017-20	Later Years
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
INDIVIDUAL PROJECTS												
10	Coroners	3,977	0	3,977							3,977	
11	Jasmin Vardimon	5,991	155				5,836				5,836	
12	Herne Bay Library Plus	251	1	250							250	
13	Tunbridge Wells Cultural Hub	2,470	225			400	245		1,600		2,245	
14	Broadband Contract 2 (formerly Superfast Extension Programme)	11,200	6,172					1,000	4,028		5,028	
15	Folkestone Heritage Quarter	1,465	1,335				130				130	
16	Kent Empty Property Initiative - No Use Empty (NUE)	20,838	16,013	-1,804				57		5,959	4,212	613
17	No Use Empty - Rented Affordable Homes	3,216	1,608							1,538	1,538	70
18	No Use Empty - Rented Affordable Homes Extension	818	409									409
19	Kent & Medway Business Fund	39,871	7,055							23,323	23,323	9,493
20	Turner	6,000	0				6,000				6,000	

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		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
INDIVIDUAL PROJECTS												
1	Discovery Park Enterprise Zone	5,300	3,400		1,900						1,900	
2	Workspace Kent	2,174	1,437		0				589		589	148
3	Innovation Investment Initiative (i3) (Kent & Medway Growth Hub)	6,000	2,000		3,000						3,000	1,000
4	Energy and Water Efficiency Investment Fund - External	2,312	1,879					319			319	114
5	Energy Reduction and Water Efficiency Investment - KCC	2,005	1,726					187			187	92
6	LED Conversion	40,000	16,708	23,292							23,292	
7	Thanet Parkway	21,420	805	1,845	10,000		8,590				20,435	180
9	East Kent Access Phase 2 - Major Road Scheme	85,425	84,685	696	44						740	
10	Kent Thameside Strategic Transport Programme	53,406	673		11,306	6,250					17,556	35,177
11	A226 St Clements Way	6,903	1,059		3,265	2,579					5,844	
12	Rathmore Road Link	9,500	5,936		3,264				300		3,564	
13	Rushenden Link (Sheppey) - Major Road Scheme	10,932	10,842			90					90	
14	Sittingbourne Northern Relief Road - Major Road Scheme	29,742	29,122			620					620	
15	Westwood Relief Strategy - Poorhole Lane Improvement	4,545	4,421			124					124	
16	Drovers Roundabout junction	23,610	23,512	98							98	
17	Victoria Way	18,126	18,046	0	80						80	
18	A28 Chart Road, Ashford	32,800	1,934	21,249	8,490	1,127					30,866	
22	Eurokent Road (East Kent)	6,046	6,046						-2,592	2,592		
23	M20 Junction 4 Eastern over bridge	5,681	5,504			177					177	
24	A26 London Road/Speldhurst Road/Yew Tree Road/Junction improvements, Tunbridge Wells	2,050	805		1,000	245					1,245	
25	Sturry Link Road, Canterbury	28,600	548		5,367	11,235					16,602	11,450
26	A28 Sturry Road integrated transport package, Canterbury	550	46		254	250					504	

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		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
INDIVIDUAL PROJECTS												
1	<i>West Kent local sustainable transport - tackling congestion</i>	5,275	2,370		2,100		205				2,305	600
2	<i>Kent Strategic Congestion management programme across growth areas</i>	4,800	1,598		2,402						2,402	800
3	<i>Sustainable access to Education & employment</i>	1,288	331		519	238					757	200
4	<i>Tonbridge town centre regeneration</i>	2,700	2,852		-152						-152	
5	<i>Kent Thameside LSTF - Integrated door-to-door journeys</i>	4,500	2,900		1,300						1,300	300
6	<i>Maidstone Integrated Transport</i>	11,850	718		7,867	2,115					9,982	1,150
7	<i>Kent Sustainable interventions programme for growth</i>	2,967	675		1,792						1,792	500
8	<i>Sturry Rd Landfill Site</i>	192	0	192							192	
9	<i>Marsh Million</i>	1,383	903				97			245	342	138
10	<i>Duke of York Roundabout^{^^}</i>	4,414	20		3,751						3,751	643
11	<i>Paddock Wood Junction Improvements^{^^}</i>	3,949	0		3,000	698					3,698	251
12	<i>Medway Flood Storage Area^{^^}</i>	4,000									0	4,000
13	<i>Dartford Town Centre^{^^}</i>	12,000	450		8,100						8,100	3,450
14	<i>A2500 Lower Road Improvements^{^^}</i>	1,805			1,221	540					1,761	44
15	<i>A2 Off Slip Wincheap, Canterbury^{^^}</i>	8,800	216		4,184	781					4,965	3,619
16	<i>Ashford Town Centre Transformation^{^^}</i>	1,934			969	965					1,934	
17	<i>Woodsgate Corner^{^^}</i>	2,598			2,489						2,489	109
18	<i>Westwood Relief Strategy^{^^}</i>	5,900			4,900	1,000					5,900	
19	<i>Southborough Hub^{**}</i>	1,410	1,410									
20	<i>Orchard Way Railway bridge, Ashford</i>	15,000										15,000
21	<i>A228 Colts Hill Strategic Link - Road Scheme</i>	25,000										25,000
22	<i>South East Maidstone Strategic Link - Road Scheme</i>	35,000										35,000
23	Total Individual Projects	649,989	268,550	49,795	92,412	29,434	21,103	1,563	3,336	34,246	231,889	149,550
24	TOTAL CASH LIMIT	742,590	268,550	50,685	183,687	29,487	21,103	1,563	3,719	34,246	324,490	149,550

Italic font: these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.

* Indicative figures have been included for 2018-19 and 2019-20.

** Full business case to come forward in due course.

^{^^} Dependent on LGF3 allocations